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# MINIMIZING MAXIMUM LATENESS IN A TWO-MACHINE OPEN SHOP

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#### ABSTRACT

We consider the problem of scheduling independent jobs in a two-machine open shop so as to minimize the maximum lateness with respect to due dates for the jobs. For the case in which preemption is allowed, a linear-time algorithm is presented. For the nonpreemptive case, NP-hardness is established.

KEY WORDS & PHRASES: two-machine open shop, due dates, maximum lateness, preemptive scheduling, nonpreemptive scheduling, linear-time algorithm, NP-hardness.

NOTE: This report is not for review; it has been submitted for publication in a journal.

# 1. INTRODUCTION

Consider the following open shop scheduling problem. There are n independent  $jobs\ J_1,\ldots,J_n$  and two  $machines\ M_1,M_2$ . Each job  $J_j$  consists of two operations, one of length  $a_j$  which is to be executed on machine  $M_1$  and one of length  $b_j$  which is to be executed on machine  $M_2$ . There is no restriction on the order in which the operations of a job are to be performed - hence the term  $open\ shop$ . Each job can be processed on at most one machine at a time, and either machine can process at most one operation at a time. No processing can occur prior to time zero.

A schedule is said to be *nonpreemptive* if each operation is executed continuously from start to completion. A schedule is *preemptive* if the execution of any operation may arbitrarily often be interrupted and resumed at a later time; the periods in which the operations of a given job are performed may be interleaved in time.

Each schedule defines a completion time  $C_j$  for each  $J_j$ . Given a due date  $d_j$  for each  $J_j$ , we define its lateness  $L_j = C_j - d_j$ . Common optimality criteria involve the minimization of the maximum completion time  $C_{\max} = \max_{1 \le j \le n} \{C_j\}$  or the maximum lateness  $L_{\max} = \max_{1 \le j \le n} \{L_j\}$ .

In this paper we shall be concerned with the minimization of  $L_{\text{max}}$  in a two-machine open shop. We present a linear-time algorithm for the preemptive case and, by contrast, we establish NP-hardness for the nonpreemptive case. Our algorithm presupposes that the jobs are ordered according to nondecreasing due dates; if this is not the case, its running time would be  $O(n \log n)$  rather than O(n). An  $O(n^2)$  algorithm for this problem was obtained in [2]. Our NP-hardness result is "strong" in the sense that it holds even with respect to a unary encoding of the problem data [4]. It should be apparent that both results also apply to the minimization of  $C_{\text{max}}$  in a two-machine open shop subject to arbitrary release dates for the jobs.

In the literature on open shop scheduling, most attention has been paid to the minimization of  $C_{\max}$  in the absence of release dates and due dates. In the case of two machines, there is no advantage to preemption, and there exists a linear-time algorithm to find an optimal nonpreemptive schedule [6;7]. In the case of m machines, the preemptive problem can be solved in polynomial time for arbitrary m [5;6;8], whereas the nonpreemptive

problem is binary NP-hard for any fixed  $m \ge 3$  [6] and unary NP-hard for arbitrary m [7].

The most general preemptive problem in this context is the minimization of  $L_{\max}$  in an m-machine open shop subject to release dates. This problem can be formulated as a linear program [2]. Thus, the recent development of a polynomial-time algorithm for linear programming [1;3] is of interest to the area of open shop scheduling as well.

### 2. THE PREEMPTIVE CASE

We shall first describe a procedure to determine the existence of a schedule with value  $L_{\max} \leq 0$ ; that is, we will view the due dates as absolute deadlines and test these deadlines for feasibility. We shall then modify this procedure to compute the minimum value of  $L_{\max}$ . We shall also show how to construct a schedule with that value. Finally, we shall determine the maximum number of preemptions introduced into such a schedule.

# Testing for feasibility

We assume that the jobs are indexed according to their due dates, i.e.,  $d_1 \leq \ldots \leq d_n$ , and define  $A_j = \sum_{k=1}^j a_k$ ,  $B_j = \sum_{k=1}^j b_k$  (j = 1,...,n). We now view the due dates as absolute deadlines and ask whether or not there exists a feasible schedule.

The jobs are scheduled in order of nondecreasing deadlines. Suppose that  $J_1,\ldots,J_{j-1}$  have been successfully scheduled and that  $J_j$  has to be scheduled next. Let  $x_j$   $(y_j)$  denote the total amount of time prior to  $d_j$  that  $M_1$   $(M_2)$  is idle while  $M_2$   $(M_1)$  is busy, and let  $z_j$  denote the total amount of time prior to  $d_j$  that  $M_1$  and  $M_2$  are simultaneously idle. Note that  $x_j,y_j,z_j$  are not independent, inasmuch as

$$x_{j}+z_{j} = d_{j}-A_{j-1}, \tag{1}$$

$$y_{i}^{+}z_{j}^{-} = d_{i}^{-}B_{i-1}^{-}$$
 (2)

The minimum amount of processing of the operation of J on M<sub>1</sub> (M<sub>2</sub>) that must be done while both machines are available is  $\max\{0,a_j-x_j\}$  ( $\max\{0,b_j-y_j\}$ ). It follows that J can be successfully scheduled if and only if

$$\max\{0,a_{j}-x_{j}\} + \max\{0,b_{j}-y_{j}\} \le z_{j}.$$

This inequality is equivalent to the four inequalities

$$0 \le z_{j'}$$

$$a_{j}-x_{j} \le z_{j'}$$

$$b_{j}^{-y}_{j} \leq z_{j},$$

$$a_{j}^{-x}_{j}^{+b}_{j}^{-y}_{j} \leq z_{j}.$$

Discarding the first of these inequalities as vacuous and applying (1) and (2) to the remaining ones, we see that  $J_j$  can be successfully scheduled if and only if each of the following feasibility conditions holds:

$$A_{j} \leq d_{j}, \tag{3}$$

$$B_{j} \leq d_{j}, \tag{4}$$

$$A_{j}^{+B} \leq 2d_{j}^{-Z}. \tag{5}$$

These inequalities also tell us that in order to obtain a feasible schedule we should attempt to minimize the value of z, at each iteration. It is easily seen that the smallest possible values of  $z_1, \ldots, z_n$  are defined recursively by

$$z_1 = d_1, \quad z_j = d_j - d_{j-1} + \max\{0, z_{j-1} - a_{j-1} - b_{j-1}\} \quad (j = 2, ..., n).$$
 (6)

We have thus arrived at an O(n) procedure to determine the existence of a feasible schedule: for  $j=1,\ldots,n$ , compute  $z_j$  by (6) and test (3), (4) and (5). There exists a feasible schedule if and only if all these tests succeed.

# Minimizing maximum lateness

We propose to determine the minimum value of  $L_{max}$  by carrying out a parametrized version of the preceding computation. Each  $d_j$  is replaced by  $d_j+L$ , where L is a free parameter. The smallest value of L for which there exists a feasible schedule with respect to the deadlines  $d_j+L$  is evidently equal to the minimum value of  $L_{max}$  that can be achieved with respect to the original due dates  $d_j$ .

Let us first rewrite the  $z_j$ , as defined by (6), for deadlines  $d_j+L$  in such a way that L does not appear in the recursive part of the expression. We claim that

$$z_{j} = \max\{d_{j} + L - A_{j-1} - B_{j-1}, z_{j}'\}$$
 (j = 1,...,n), (7)

where  $A_0 = B_0 = 0$  and

$$z_1' = -\infty$$
,  $z_j' = d_j - d_{j-1} + \max\{0, z_{j-1}' - a_{j-1} - b_{j-1}\}$   $(j = 2, ..., n)$ . (8)

This is easily proved inductively: (7) is clearly true for j=1, and assuming (7) is true for j-1, we get

$$z_{j} = (d_{j}+L) - (d_{j-1}+L) + \max\{0, \max\{d_{j-1}+L-A_{j-2}-B_{j-2}, z_{j-1}^{\dagger}\} - a_{j-1}-b_{j-1}\}$$
$$= \max\{d_{j}+L-A_{j-1}-B_{j-1}, z_{j}^{\dagger}\}.$$

By substituting (7) into (5), we can write the feasibility conditions (3), (4) and (5) for deadlines  $d_1+L$  as follows:

$$A_{j} \leq d_{j}+L,$$
 $B_{j} \leq d_{j}+L,$ 
 $a_{j}+b_{j} \leq d_{j}+L,$ 
 $A_{j}+B_{j} \leq 2(d_{j}+L)-z_{j}.$ 

The smallest value of L for which these inequalities are satisfied for j = 1, ..., n is given by

$$L^* = \max_{j} \{ \max\{A_{j}, B_{j}, a_{j} + b_{j}, \frac{1}{2}(A_{j} + B_{j} + z_{j}') \} - d_{j} \}.$$
 (9)

We have thus obtained an O(n) procedure to determine the minimum value of  $L_{\max}$ : for  $j=1,\ldots,n$ , compute  $z_j^{\prime}$  by (8), and compute  $L^{\star}$  by (9). We note that, in the case that all  $d_j=0$ , (9) reduces to

$$L^* = \max\{A_n, B_n, \max_{i}\{a_i + b_i\}\},\$$

which is the minimum value of  $C_{\max}$  as given in [6;7].

# Constructing an optimal schedule

Suppose we have determined  $L^*$  as above and we now wish to actually construct a schedule with that value, i.e., a feasible schedule with respect to deadlines  $d_j + L^*$ . We will show how this can be accomplished in linear time as well.

At the time that  $J_j$  is to be scheduled, the available idle time on the two machines has the following structure (cf. Figure 1). There are various intervals during which  $M_1$  is idle but  $M_2$  is busy, and other intervals in

which the reverse is true; these intervals have total lengths  $x_j$  and  $y_j$  respectively. The last of them is of the latter type and is denoted by  $Y_j$ . This interval is immediately followed by a single interval  $Z_j$  of length  $z_j$ , just prior to  $d_j + L^*$ , during which both  $M_1$  and  $M_2$  are idle.

We schedule  $J_j$  in such a way that this structure is preserved at the time that  $J_{j+1}$  is to be scheduled. Recall that we must utilize as much as possible of the interval  $Z_j$  in order to minimize  $Z_{j+1}$ . This period can be used in its entirety if and only if  $a_j + b_j \geq z_j$ . If  $a_j + b_j < z_j$ , we schedule  $J_j$  as indicated schematically in Figure 2. If  $a_j + b_j \geq z_j$ , we attempt to perform as much as possible of the operation of  $J_j$  on  $M_1$  during  $Z_j$ . The maximum amount of this operation that can be performed during  $Z_j$  is given by

$$a'_{j} = \min\{a_{j}, z_{j}, z_{j} - (b_{j} - y_{j})\}.$$

In each of the three cases  $a_j' = a_j$ ,  $a_j' = z_j$ ,  $a_j' = z_j - (b_j - y_j)$ , we schedule  $J_j$  as indicated schematically in Figure 3. The reader should verify that the resulting idle time structure facing  $J_{j+1}$  satisfies the above description.

All the intervals during which either  $\mathrm{M}_1$  or  $\mathrm{M}_2$  is available, except  $\mathrm{Y}_j$ , can be maintained in a LIFO stack. It should be apparent how the necessary operations can be implemented without further comment. The analysis of the number of preemptions below will confirm that our schedule construction procedure requires  $\mathrm{O}(\mathrm{n})$  time.

# The number of preemptions

In order to analyze the maximum number of preemptions created, we introduce the notion of an active period (cf. [8]). An active period is a maximal interval of time during which a machine continuously performs the same operation. The number of preemptions in a schedule is equal to the number of active periods in excess of the number of operations.

Consider the situation immediately after J has been scheduled. Let there be  $\rho_j$  active periods and  $\sigma_j$  intervals in the two stacks, and let  $\tau_j = \rho_j + \sigma_j$ . Examination of our schedule construction procedure shows that

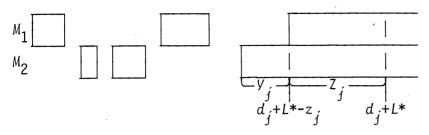


Figure 1 Typical arrangement of idle intervals.

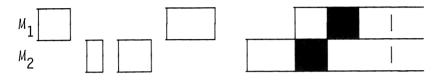
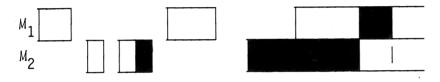
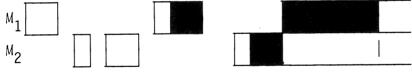


Figure 2 Schedule for J if  $a_j + b_j < z_j$ .



(a)  $a'_{j} = a_{j}$ .



(b)  $a'_{j} = z_{j}$ .



(c)  $a_{j}' = z_{j} - (b_{j} - y_{j})$ .

Figure 3 Schedule for J if  $a_j + b_j \ge z_j$ .

$$\tau_1 \leq 3$$
,  $\tau_j \leq \tau_{j-1} + 4$   $(j > 1)$ ,

so that  $\tau_j \leq 4j-1$ . It is also easily seen that

$$\rho_1 \le 2$$
,  $\rho_j \le \rho_{j-1} + \sigma_{j-1} + 2 = \tau_{j-1} + 2$  (j > 1),

and hence  $\rho_{j} \leq 4j-3$  for j > 1.

It follows that the number of preemptions introduced into an optimal schedule cannot exceed  $\rho_n-2n \leq 2n-3$  for n>1. It should be evident from this result that our schedule construction procedure requires O(n) time.

Although our algorithm can actually produce schedules with 2n-3 preemtions, it remains an open question whether this bound is tight. We have been unable to find problem instances that require more than 2n-5 preemptions.

# Comments

It has already been observed that our algorithm can also be applied to minimize  $C_{\max}$  subject to release dates for the jobs. Moreover, our techniques can be adapted to determine the existence of a feasible schedule with respect to both release dates  $r_j$  and deadlines  $d_j$ , provided that the intervals  $[r_j,d_j]$  are nested (i.e., for all j,k,  $[r_j,d_j] \cap [r_k,d_k] \in \{\emptyset,[r_j,d_j],[r_k,d_k]\}$ ). This problem is solved by working from the innermost intervals in the nesting outward; we leave details to the reader.

Our analysis allows no direct extension to the minimization of  $L_{\max}$  on three machines. In that case, the situation just before  $J_j$  is to be scheduled cannot be characterized by a single variable  $z_j$  and an optimal scheduling rule is not obvious at all. Nevertheless, the linear programming formulation mentioned above proves that this problem is solvable in polynomial time.

A related two-machine open shop problem involves the minimization of the weighted number of late jobs. By means of relatively straightforward dynamic programming techniques, it is possible to solve this problem by a pseudopolynomial algorithm in  $O(nd_n^3)$  time, provided that the data  $a_j, b_j, d_j$  are integers.

We note that in preemptive scheduling it is often expedient to consider

the intervals between adjacent release dates or deadlines in succession. In this paper, we have scheduled the jobs at each iteration in such a way that the distribution of the remaining machine capacities carried over to the next iteration is optimal. An alternative approach would be to schedule the jobs such that the distribution of their remaining execution requirements is always as favorable as possible. Perhaps the latter strategy would have to be followed in order to obtain similar results for a larger class of problems.

#### 3. THE NONPREEMTIVE CASE

In this section we complement the result of the previous section by establishing NP-hardness for the minimization of  $L_{\max}$  in a two-machine open shop when no preemptions are allowed. This result will be obtained by specifying a polynomial transformation from the following NP-complete problem [4]:

3-PARTITION: Given a set 
$$S=\{1,\ldots,3t\}$$
 and positive integers  $p_1,\ldots,p_{3t},q$  with  $\frac{q}{4} < p_j < \frac{q}{2}$  for all  $j \in S$  and  $\sum_{j \in S} p_j = tq$ , does  $S$  have a partition into  $t$  disjoint 3-element subsets  $S_1,\ldots,S_t$  such that  $\sum_{j \in S_i} p_j = q$  for  $i=1,\ldots,t$ ?

Given any instance of 3-PARTITION, we define an instance of the two-machine open shop problem as follows:

n = 4t;  

$$a_j = 0$$
,  $b_j = p_j$ ,  $d_j = tq+t$  (j  $\in$  S);  
 $a_{3t+1} = 0$ ,  $b_{3t+1} = 1$ ,  $d_{3t+1} = 1$ ;  
 $a_{3t+i} = q+1$ ,  $b_{3t+i} = 1$ ,  $d_{3t+i} = (i-1)q+i$  (i = 2,...,t).

We claim that 3-PARTITION has a solution if and only if there exists a non-preemptive schedule with value  $L_{max} \leq 0$ , i.e., in which no job is late.

Let us first investigate when the jobs  $J_{3t+i}$  (i = 1,...,t) can be executed in such a schedule. Clearly,  $J_{3t+1}$  has to be processed on  $M_2$  during the interval [0,1]. In order for  $J_{3t+2}$  to meet its due date, it has to occupy  $M_1$  during the interval [0,q+1] and  $M_2$  during the interval [q+1,q+2]. A straightforward inductive argument shows that  $J_{3t+i}$  has to be executed on  $M_1$  during [(i-2)q+i-2,(i-1)q+i-1] and on  $M_2$  during [(i-1)q+i-1,(i-1)q+i], for i = 2,...,t (cf. Figure 4).

This leaves t intervals [(i-1)q+i,iq+i] (i = 1,...,t), each of length q, for the execution of the jobs  $J_j$  (j  $\epsilon$  S) on  $M_2$ . It follows that there exists a schedule with value  $L_{\max} \leq 0$  if and only if the jobs  $J_j$  (j  $\epsilon$  S) can be divided into t groups, each containing 3 jobs and requiring q units of processing time on  $M_2$ , i.e., if and only if 3-PARTITION has a solution.

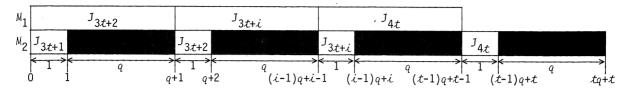


Figure 4 Illustration of the transformation.

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